

VALUE DRIVEN HYBRID PROJECT MANAGEMENT (PMT) (ILT and VCT) (16 hours, 2 days, 4*4 hours) (16 PDUs)

AFTER THE COURSE YOU WILL KNOW

- ❖ Agile project management in a multi-project organization
- ❖ Different management approaches; Plan driven, agile/value driven and hybrid project management.
- ❖ How to apply the different approaches considering methods, knowledge areas, processes, and tools for the whole life cycle of projects and programs.
- ❖ Project leadership and teambuilding
- ❖ How to benefit from AI in Project Management

TARGET GROUP

- ❖ Project and Program Managers
- ❖ Product Owners, Product Managers, Scrum Masters and RTEs
- ❖ Team Leaders and Members
- ❖ Line/Functional Managers
- ❖ PMO's Managers and Staff

TRAINING METHODS

You will experience a course with a high energy level and a lot of fun. A complete project is run during the course to show all aspects of project work.

Each participant will get a GPMM 3.0 handbook (Greenlight Project Management Model)

The course is also available in a 24 hours (3 days) format, with more in-depth theory and additional exercises.

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Successful projects require goal-focused, structured, and flexible project management.

The course participants will develop their ability to analyze, start up, plan, lead, and control project work with different approaches (Plan driven, Agile (Value driven) and Hybrid) in a multi-project organization.

The content of the course is especially **focused on hybrid project management**, and aligned with the PMI standards, SAFe, Agile Manifesto, BABOK and Prince 2.

SUBJECTS

- ❖ Agile Project Management
- ❖ What to do during the project lifecycle, analysis, planning, execution, and closure
- ❖ Project analysis – Defining the Project Goals, Value, Benefits Deliverables and Scope using Business Analysis
- ❖ Requirement Management
- ❖ Roles and Responsibilities
- ❖ The Project Organization considering different approaches; Plan driven, Value driven (agile) or Hybrid Project Management
- ❖ The Project Processes and 10+1 Knowledge areas
- ❖ Project planning: Structuring, Estimations (effort, duration, cost, sales), Activity sequencing – the critical path, Project phases and decision points, Resource planning and Time-schedule development
- ❖ Scrum, Kanban, Product Backlog and ART (Agile Release Train).
- ❖ Project Financial Management
- ❖ Project Risk Management
- ❖ Project Execution and Closure
- ❖ Change management (Change requests)
- ❖ Leadership, Teamwork, Stakeholder engagement and Communication in projects.
- ❖ How to benefit from AI in Project Management
- ❖ Project Documentation
- ❖ Exercises, Case-study, and tests