GREENLIGHT
PROJECT MANAGEMENT

LEAD-TIME REDUCTIONS

LRPg
1,5 days (12 hours) or 3*4 hours
In-person or Virtual
12 PDUs

Continuous Leadtime reductions is key to better organizational performance!

This means that key people need to fully understand what lead-time is, how it is measured, the financial impacts with lead-time variations and reductions and what can be done to reduce the lead-time.

The purpose with this workshop is to help the participants to learn these aspects and concepts and start to continuously strive for increased efficiency and reduced lead-times.

AFTER THE WORKSHOP YOU WILL KNOW:
* The definitions of lead-times and how they are measured.
* The financial impacts when the lead-times are reduced.
* More techniques and get new ideas on how to reduce the lead-times.

TARGET GROUP
* Governance and PMO Staff
* Project Managers
* Program Directors / Managers
* Other Project Management roles (Product Owners, Scrum Masters, Release Responsibles, Implementation Managers / Coordinators, Project Planners, Team leaders, Build Managers etc.)

PREREQUISITES
* We recommend that you at least have fundamental project management skills.

TRAINING METHOD
* A training method based on "learning by doing", meaning optimizing your learning by combining the trainer's input with your own experience and active participation.

SUBJECTS
* Definition of lead-time.
* How to measure lead-times and the related operational KPIs.
* How to track lead-time
* Why reducing the lead-time is important.
* Supply Chain
* Lead-time impacts on the project financials.
* Lead-time Impacts on Project/Program Financial KPIs
* How to reduce lead-times
  ✓ Project and program planning with focus on Time management and lead time reductions; incl. the critical chain planning method
  ✓ Agile Methods
  ✓ LEAN techniques with focus on lead-time reduction; Value adding and non-value adding activities, identification of bottlenecks, throughput and variances.
  ✓ Value stream mapping
* Continuous Improvement (Kaizen)
* Introduction to RCA – Root Cause Analysis
* Exercises to connect what has been learned with the reality.

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