

Agile Project Management Course (APMC)

Virtual (VCT) / Classroom (ILT): 16 hours
VCT: 4*4 hours during 4 days
(16 PDU's)

(Distributed as: 4 Business Acumen, 6 Power Skills and 6 Ways of Working PDU's)

AFTER THE COURSE YOU WILL

- ❖ Know more about agile methods and agile project management.
- ❖ Understand how to apply two of the most used agile methods – Scrum and Kanban.
- ❖ Know how to combine plan (traditional) and value (agile) driven approaches in a so-called Hybrid way of working – on project, program and portfolio level.

TARGET GROUP

- ❖ Project and Program Managers / Directors
- ❖ Team leaders and members
- ❖ Core 3 Team members
- ❖ Functional Managers and Directors
- ❖ PMO Staff, Operational Development Staff, Governance, Change Agents

PREREQUISITES

Recommended: At least fundamental Project Management knowledge

TRAINING METHOD

- ❖ We apply a training method based on “learning by doing”.
- ❖ This means optimizing your learning by combining the workshop leader’s input with your own experience and active participation.
- ❖ You will experience a course with a high energy level and lots of fun.

The course is aligned with the most important standards

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Today's business environment requires Agile and Dynamic Organizations. This means that organizations must have agile and flexible ways of managing projects and programs – From the first idea, via scope definition, planning and execution and until the conclusion of the project/program.

This course will allow you to explore the **Agile / LEAN Value driven** Methodologies and how they can be applied in combination with so called **Plan driven (traditional)** project management approaches – also known as **Hybrid Project Management**.

SUBJECTS

- ❖ Introduction
- ❖ Project and Program Management (Plan driven) – Refresh
- ❖ Hybrid Project Management
- ❖ Tailoring
- ❖ Agile and LEAN Mindsets
- ❖ Agile Manifesto and the agile principles
- ❖ Adaptive development and it's life cycle
- ❖ Business Analysis fundamentals
- ❖ Roles and Responsibilities
- ❖ Self-organized cross functional teams.
- ❖ Decision Making
- ❖ Agile contracts
- ❖ Agile Tools and Techniques:
 - ✓ Kanban & Scrum, WIP limitation
 - ✓ Road Map
 - ✓ Burndown & Burnup Charts
 - ✓ Estimation, Prioritization, Planning, Monitoring, Metrics and Reports.
 - ✓ Agile Ceremonies
 - ✓ Briefly about other agile approaches / techniques: Test Driven Development (TDD), Continuous Integration, Continuous Development, Pair programming.
- ❖ Scaled agile framework – briefly
- ❖ Continuous Improvement
- ❖ Case study and Exercises

The course content is based on the GPMM® 3.0 Hybrid Project Management model. Each participant will receive a copy of the GPMM 3.0 ebook.

