

PROJECT MANAGEMENT OFFICE (PMO)

As Project Management becomes more important, most organizations tend to establish Project Management excellence centers – so called PMOs.

A PMO is the organizational unit and vehicle for the coordination, standardization and management of these practices.

In GreenlightPM we go one step further!

– The PMO should **Drive the whole organization towards a common and efficient Project Culture!**

PMO 3.0 MODEL

The PMO must clearly define its functions and responsibilities related to Project-, Program- and Portfolio- Management.

In order to this we use our PMO Model, which divides the functions into 7 areas:

- ❖ **Project Portfolio Management** – Ensure that the chosen projects and programs are the ones which are aligned with the company's business strategy and goals.
- ❖ **Business Acumen** – Ensure that the organization has business acumen behavior at project- and portfolio level.
- ❖ **Project support** – Ensure that projects and programs receive the necessary support.
- ❖ **Processes & Tools / Continuous Improvement** – Ensure that the cross-functional processes are adequate and up-to-date to facilitate optimal project management.
- ❖ **Staffing & Continuous Learning** – Ensure that Project Managers and Project Management teams are the adequate ones and that they have the competence needed.

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- ❖ **Project Leadership Skills** – Ensure that the best possible leadership and human skills aspect are considered and well-managed in the projects.
- ❖ **Project Culture** – Ensure that the whole organization works towards a good, efficient and common project culture.

OUR APPROACH

To successfully implement a PMO or to improve an existing one, in GreenlightPM we use the following approach to help our customers:

- ❖ Analyze the challenges and opportunities facing the PMO.
- ❖ Define a vision and a mission for the PMO and the organization.
- ❖ Define short and long term goals for the PMO and the organization.
- ❖ Preparation of an implementation plan divided into phases.
- ❖ Give operational support during the implementation.